



2023-2027
FINANCIAL PLAN BYLAW
Bylaw 1400
Effective 2023 February

CASTLEGAR

2023-2027 FINANCIAL PLAN BYLAW

Bylaw 1400

WHEREAS Section 165 of the *Community Charter* requires that Council adopt, by bylaw, a financial plan for a period of five years,

AND WHEREAS Section 165 of the *Community Charter* requires that the financial plan set out the objectives and policies of the City,

NOW THEREFORE the Council of the City of Castlegar, in open meeting assembled, enacts as follows:

1. This bylaw may be cited as "The City of Castlegar 2023-2027 Financial Plan Bylaw No. 1400".
2. The planned revenues and expenditures for the years 2023 to 2027 will be those recorded on Schedule "A" attached to and forming part of this Bylaw.
3. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the "Objectives and Policy Disclosure" of the City as required by Section 165 of the *Community Charter*.
4. This Bylaw shall come into full force and effect upon adoption.

Repeal

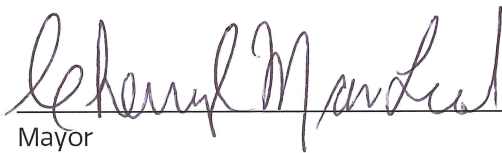
The City of Castlegar Financial Plan 2022-2026 Bylaw Number 1375 and all amendments to are hereby repealed.

READ A FIRST TIME this 23rd day of January, 2023.

READ A SECOND TIME this 23rd day of January, 2023.

READ A THIRD TIME this 23rd day of January, 2023.

ADOPTED this 6th day of February, 2023.



Mayor



Director of Corporate Services

Schedule "A"
Bylaw 1375

CITY OF CASTLEGAR

	2023	2024	2025	2026	2027
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
REVENUES					
TAXATION	10,522,296	10,899,132	11,645,057	12,067,029	12,375,709
PARCEL TAX	542,850	542,850	542,850	542,850	542,850
1% UTILITY TAX	218,745	219,200	219,600	220,000	220,400
GRANTS IN LIEU OF TAXES	640,000	640,300	640,600	640,900	641,200
TOTAL TAXATION	11,923,891	12,301,482	13,048,107	13,470,779	13,780,159
GOVERNMENT GRANTS	5,790,400	1,129,400	6,751,600	962,000	1,613,100
FEES AND SERVICE CHARGES	6,032,115	6,459,988	6,978,120	7,395,715	7,710,498
OTHER REVENUE	1,706,840	1,240,800	1,244,400	1,248,000	1,251,700
INTEREST AND OTHER INCOME	104,920	104,700	104,900	105,100	105,300
INTERNAL RECHARGES	678,900	690,900	703,000	717,100	731,500
COLLECTION FOR OTHER AGENTS	8,182,500	7,741,700	7,896,400	8,054,100	8,215,000
TOTAL REVENUES	34,419,566	29,668,970	36,726,527	31,952,794	33,407,257
EXPENSES					
GENERAL GOVERNMENT	3,719,940	3,716,335	3,789,600	3,863,900	3,939,300
ENVIRONMENTAL DEVELOPMENT	857,900	773,500	784,200	795,100	806,200
TRANSPORTATION AND CIVIC WORKS	3,417,325	3,483,325	3,550,925	3,621,700	3,693,700
WASTE DISPOSAL	657,734	670,600	683,700	697,200	710,800
PROTECTION	3,536,599	3,624,000	3,731,400	3,860,700	4,014,600
HEALTH AND WELFARE	215,000	217,200	219,400	221,600	223,800
RECREATION AND CULTURE	1,714,910	1,738,184	1,766,993	1,788,993	1,816,273
WATER SYSTEM	1,223,350	1,243,500	1,267,650	1,292,100	1,317,150
SEWER SYSTEM	1,089,850	1,107,800	1,129,550	1,151,500	1,174,050
STORM SYSTEM	186,600	148,200	150,800	153,400	156,000
AIRPORT	1,753,600	1,617,400	1,649,700	1,682,500	1,715,900
INTEREST AND FINANCE CHARGES	3,000	3,000	3,000	3,000	3,000
COLLECTION FOR OTHER AGENTS	8,182,500	7,741,700	7,896,400	8,054,100	8,215,000
AMORTIZATION	3,840,000	3,862,000	3,882,000	3,902,000	3,922,000
TOTAL EXPENSES	30,398,308	29,946,744	30,505,318	31,087,793	31,707,773
ANNUAL SURPLUS (DEFICIT)	4,021,258	(277,774)	6,221,209	865,001	1,699,484
AMORTIZATION	3,840,000	3,862,000	3,882,000	3,902,000	3,922,000
CAPITAL EXPENDITURE	(13,495,745)	(4,132,625)	(27,793,635)	(12,107,603)	(8,208,002)
EXTERNAL DEBT FINANCING	1,740,000	1,009,000	18,450,000	780,000	4,700,000
TRANSFER TO RESERVES	(4,090,348)	(3,868,805)	(4,440,095)	(4,499,603)	(4,572,050)
TRANSFER FROM RESERVES	7,984,835	3,408,204	3,680,521	11,060,205	2,458,568
BALANCED BUDGET	-	-	-	-	-

Bylaw 1400 Schedule "B" Objectives and Policy Disclosure

1. Proportion of Total Revenue from Each Funding Source

1) Property Value Taxes

- i) Property tax levels within the City of Castlegar have been established through years of public process and within the context of the following objectives:
 - Ensure City of Castlegar property taxes are competitive when compared to other communities in the region.
 - Ensure that an appropriate balance between operating funds and capital funds for infrastructure improvements is maintained.
 - Continue to maintain reserves for future projects as appropriate.
 - Reduce the City's reliance on property taxes by developing alternative revenue streams and by implementing the user pay principle where possible.
- ii) The total proportion of property tax revenues collected is determined by calculating the difference between all other revenue sources and revenues required.

2) Parcel Taxes

The City of Castlegar will use parcel taxes to fund the construction and maintenance of public infrastructure when it is in the public interest to do so.

The 2023 financial plan continues the use of parcel taxes to fund the planning, development and maintenance of a storm water system in order to ensure public safety and protect municipal assets.

3) Fees and Charges

- i) It is the objective of the City of Castlegar to ensure that costs for a service are collected from users of the service, where practical.
- ii) User fees are a primary cost recovery method used by the City of Castlegar.
- iii) User fees will be levied in all cases where it is possible and appropriate to recover costs on a user pay basis.

4) Other Sources of Revenue

- i) It is the objective of the City of Castlegar to maximize revenues from new or other sources. The City will:
 - Seek funding from senior levels of government for projects and other initiatives, where possible and appropriate to do so.
 - Seek economic development opportunities in order to create new streams of revenue.

**Bylaw 1400
Schedule "B" CONTINUES**

The proposed distribution of municipal property value tax revenues is estimated to be as shown in the following table:

Property Class	% of Total Taxes
Residential	41%
Utilities	4%
Major Industry	30%
Light Industry	1%
Business	25%
Total	100%

The proposed proportions of total revenue from revenue sources is estimated in the following table:

Revenue Source 2023	%
Property Value Taxes	29.8%
Parcel Tax	1.5%
Utility Taxes, Grants in Lieu & Penalties & Interest	2.4%
Utility User Fees	17.1%
Other Income	5.1%
Grants	16.4%
External Debt	4.9%
Reserves	22.6%
Total	100%

5) Debt and Internal Financing

- i) It is the objective of the City of Castlegar to consider debt financing only when:
 - The project will provide a significant benefit to taxpayers over the long-term.
 - Significant cost savings can be obtained by pursuing the project prior to saving the required funds.
 - The cost of financing the project does not constitute an unreasonable burden to taxpayers.
 - The City will continue to utilize Municipal Finance Authority lease and/or equipment financing opportunities for its equipment fleet and will use this method of financing when it is economically viable to do so.

6) Permissive Tax Exemptions

The City of Castlegar will provide permissive property tax exemptions in accordance with the provisions of the Community Charter and Council Policy Directive 15.

The Annual Report for 2023 will contain a list of permissive tax exemptions granted for the taxation year and the amount of revenue foregone.

7) **Revitalization Tax Exemptions**

Council may also, from time to time, enact new revitalization tax exemption bylaws that encourage development within the spectrum of the City's objectives, including but not limited to:

- Enhancing the City's sustainability and environmental stewardship.
- Encouraging green development and green technology.
- Objectives and initiatives established within the Official Community Plan.
- Stimulating the local economy through encouraging investment, new development and employment opportunities.
- Encouraging affordable housing.
- As a means of re-vitalizing and renewing specific areas of the city.