



2024-2028
FINANCIAL PLAN BYLAW
Bylaw 1417
Effective February 2024

CASTLEGAR

2024-2028 FINANCIAL PLAN BYLAW

Bylaw 1417

WHEREAS Section 165 of the *Community Charter* requires that Council adopt, by bylaw, a financial plan for a period of five years,

AND WHEREAS Section 165 of the *Community Charter* requires that the financial plan set out the objectives and policies of the City,

NOW THEREFORE the Council of the City of Castlegar, in open meeting assembled, enacts as follows:

1. This bylaw may be cited as "The City of Castlegar 2024-2028 Financial Plan Bylaw No. 1417".
2. The planned revenues and expenditures for the years 2024 to 2028 will be those recorded on Schedule "A" attached to and forming part of this Bylaw.
3. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the "Objectives and Policy Disclosure" of the City as required by Section 165 of the *Community Charter*.
4. This Bylaw shall come into full force and effect upon adoption.

Repeal

The City of Castlegar Financial Plan 2023-2027 Bylaw Number 1400 and all amendments to are hereby repealed.

READ A FIRST TIME this 5th day of February, 2024.

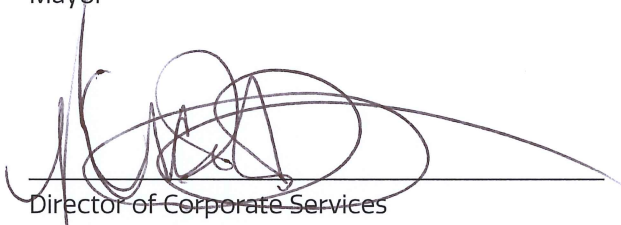
READ A SECOND TIME this 5th day of February, 2024..

READ A THIRD TIME this 5th day of February, 2024.

ADOPTED this 20th day of February. 2024.



Mayor



Director of Corporate Services

**Bylaw 1417
Schedule "A"**

CITY OF CASTLEGAR

	2024 BUDGET	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET
REVENUES					
TAXATION	11,178,157	12,119,195	12,890,673	13,242,176	13,664,564
PARCEL TAX	542,850	542,850	542,850	542,850	542,850
1% UTILITY TAX	219,200	219,600	220,000	220,400	220,400
GRANTS IN LIEU OF TAXES	660,000	660,000	660,000	660,000	660,000
TOTAL TAXATION	12,600,207	13,541,645	14,313,523	14,665,426	15,087,814
GOVERNMENT GRANTS	8,775,444	9,027,571	3,340,643	2,515,107	4,133,090
FEES AND SERVICE CHARGES	5,477,774	6,216,445	7,395,820	7,984,641	8,538,546
OTHER REVENUE	1,892,800	11,354,100	685,100	895,900	696,600
INTEREST AND OTHER INCOME	130,760	131,684	132,661	133,694	134,785
INTERNAL RECHARGES	776,300	829,264	882,469	936,124	992,119
COLLECTION FOR OTHER AGENTS	8,999,000	8,999,000	8,999,000	8,999,000	8,999,000
TOTAL REVENUES	38,652,285	50,099,709	35,749,216	36,129,892	38,581,954
EXPENSES					
GENERAL GOVERNMENT	3,990,538	4,169,411	4,363,781	4,393,031	4,415,593
ENVIRONMENTAL DEVELOPMENT	1,042,151	1,073,037	1,097,579	1,103,891	1,110,474
TRANSPORTATION AND CIVIC WORKS	3,812,763	3,969,720	4,110,959	4,191,620	4,276,859
WASTE DISPOSAL	1,293,547	1,341,931	1,390,598	1,440,437	1,490,832
PROTECTION	3,558,867	3,684,913	3,826,638	3,958,581	4,029,857
HEALTH AND WELFARE	230,810	235,854	239,346	240,806	242,380
RECREATION AND CULTURE	1,725,461	1,757,845	1,783,842	1,797,981	1,812,378
WATER SYSTEM	1,593,471	1,639,335	1,677,222	1,694,334	1,715,828
SEWER SYSTEM	1,439,067	1,461,613	1,492,017	1,503,385	1,516,947
STORM SYSTEM	193,132	199,773	205,638	206,816	208,928
AIRPORT	1,599,918	1,640,968	1,690,948	1,723,322	1,762,007
INTEREST AND FINANCE CHARGES	3,000	3,000	3,000	3,000	3,000
COLLECTION FOR OTHER AGENTS	8,999,000	8,999,000	8,999,000	8,999,000	8,999,000
AMORTIZATION	3,862,000	3,862,000	3,862,000	3,862,000	3,862,000
TOTAL EXPENSES	33,343,725	34,038,400	34,742,568	35,118,204	35,446,083
ANNUAL SURPLUS (DEFICIT)	5,308,560	16,061,309	1,006,648	1,011,688	3,135,871
AMORTIZATION	3,862,000	3,862,000	3,862,000	3,862,000	3,862,000
CAPITAL EXPENDITURE	(19,090,042)	(25,843,843)	(4,427,423)	(3,448,761)	(13,468,629)
EXTERNAL DEBT FINANCING	7,482,171	6,030,000	260,000	-	8,564,500
TRANSFER TO RESERVES	(2,797,630)	(3,147,315)	(3,450,640)	(3,790,867)	(3,965,764)
TRANSFER FROM RESERVES	5,234,941	3,037,849	2,749,415	2,365,940	1,872,022
BALANCED BUDGET	-	-	-	-	-

Bylaw 1400 Schedule "B" Objectives and Policy Disclosure

1. Proportion of Total Revenue from Each Funding Source

1) Property Value Taxes

- i) Property tax levels within the City of Castlegar have been established through years of public process and within the context of the following objectives:
 - Ensure City of Castlegar property taxes are competitive when compared to other communities in the region.
 - Ensure that an appropriate balance between operating funds and capital funds for infrastructure improvements is maintained.
 - Continue to maintain reserves for future projects as appropriate.
 - Reduce the City's reliance on property taxes by developing alternative revenue streams and by implementing the user pay principle where possible.
- ii) The total proportion of property tax revenues collected is determined by calculating the difference between all other revenue sources and revenues required.

2) Parcel Taxes

The City of Castlegar will use parcel taxes to fund the construction and maintenance of public infrastructure when it is in the public interest to do so.

The 2024 financial plan continues the use of parcel taxes to fund the planning, development and maintenance of a storm water system in order to ensure public safety and protect municipal assets.

3) Fees and Charges

- i) It is the objective of the City of Castlegar to ensure that costs for a service are collected from users of the service, where practical.
- ii) User fees are a primary cost recovery method used by the City of Castlegar.
- iii) User fees will be levied in all cases where it is possible and appropriate to recover costs on a user pay basis.

4) Other Sources of Revenue

- i) It is the objective of the City of Castlegar to maximize revenues from new or other sources. The City will:
 - Seek funding from senior levels of government for projects and other initiatives, where possible and appropriate to do so.
 - Seek economic development opportunities in order to create new streams of revenue.

Bylaw 1417
Schedule "B" CONTINUES

The proposed distribution of municipal property value tax revenues is estimated to be as shown in the following table:

Property Class	% of Total Taxes
Residential	41%
Utilities	4%
Major Industry	30%
Light Industry	1%
Business	25%
Total	100%

The proposed proportions of total revenue from revenue sources is estimated in the following table:

Revenue Source 2024	%
Property Value Taxes	26.9%
Parcel Tax	1.3%
Utility Taxes, Grants in Lieu & Penalties & Interest	2.1%
Utility User Fees	13.2%
Other Income	4.9%
Grants	21.1%
External Debt	18.0%
Reserves	12.50%
Total	100%

5) Debt and Internal Financing

- i) It is the objective of the City of Castlegar to consider debt financing only when:
 - The project will provide a significant benefit to taxpayers over the long-term.
 - Significant cost savings can be obtained by pursuing the project prior to saving the required funds.
 - The cost of financing the project does not constitute an unreasonable burden to taxpayers.
 - The City will continue to utilize Municipal Finance Authority lease and/or equipment financing opportunities for its equipment fleet and will use this method of financing when it is economically viable to do so.

6) Permissive Tax Exemptions

The City of Castlegar will provide permissive property tax exemptions in accordance with the provisions of the Community Charter and Council Policy Directive 15.

The Annual Report for 2024 will contain a list of permissive tax exemptions granted for the taxation year and the amount of revenue foregone.

7) Revitalization Tax Exemptions

Council may also, from time to time, enact new revitalization tax exemption bylaws that encourage development within the spectrum of the City's objectives, including but not limited to:

- Enhancing the City's sustainability and environmental stewardship.
- Encouraging green development and green technology.
- Objectives and initiatives established within the Official Community Plan.
- Stimulating the local economy through encouraging investment, new development and employment opportunities.
- Encouraging affordable housing.
- As a means of re-vitalizing and renewing specific areas of the city.