



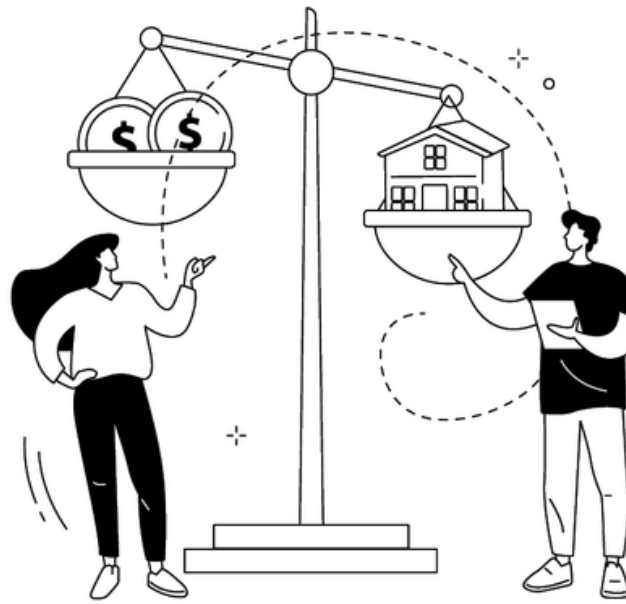
QUARTER 2 : APRIL TO JUNE

2026 Council Strategic Plan Implementation Report

CASTLEGAR

Our Principles

The 2023–2027 Strategic Plan identified six principles that shape both short and long-term planning and decision making.



1

**GOVERNANCE &
SERVICE EXCELLENCE**



2

**A FUTURE WITH AFFORDABLE
HOMES FOR ALL**



3

**QUALITY
OF LIFE**



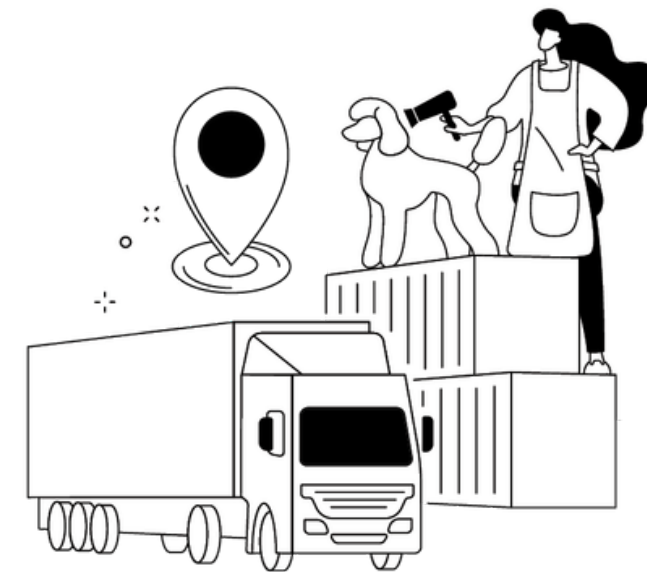
4

**WEST KOOTENAY REGIONAL
AIRPORT EXCELLENCE**



5

**ACCESS TO
HEALTHCARE**



6

**A PROSPEROUS
CITY**

Reading this document

The 2023–2027 Council Strategic Plan’s principles and goals guide which projects are undertaken each year. It is important to note that there may not be specific projects contributing to every goal each year. This document provides an overview of the projects that are in progress in 2026, while also indicating their status based on the following parameters:



The full 2023–2027 Council Strategic Plan is available at:
castlegar.ca/councilstrategicplan

NOT STARTED

A not started project means that the project is approved and will proceed in 2026.

ON TRACK

An on track project is currently being worked on and is proceeding on schedule.

PENDING

A pending project has been approved and started, but is either paused temporarily or is overdue.

DEFERRED

A deferred project has been intentionally postponed to a later time due to limited resources, shifting priorities, or other dependencies.

CANCELLED

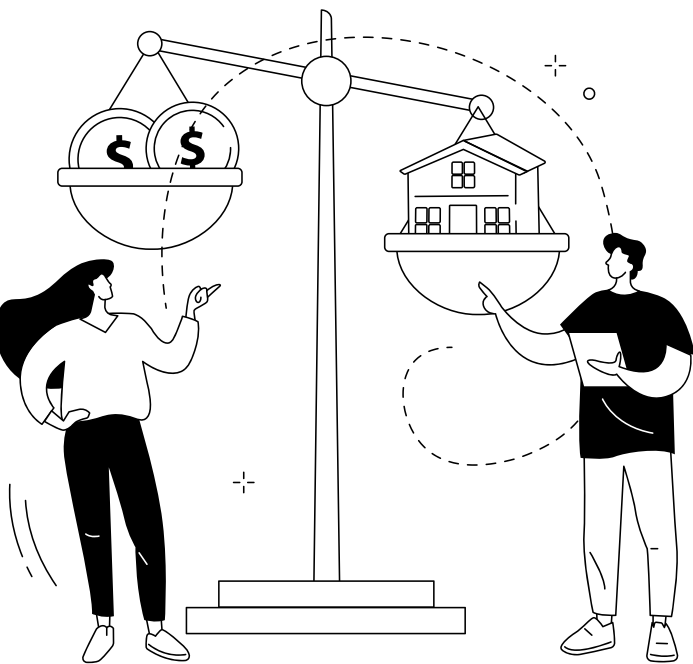
A cancelled project has been removed from 2026 work plans and has been either permanently cancelled or deferred to another year.

COMPLETED

A completed project means that work on the project has finished, and all deliverables/tasks have been completed.

Governance & Service Excellence

City Council will make difficult decisions in the best long-term interest of the community. We manage assets and infrastructure with fiscal prudence, using business-minded and long-term perspectives. Our actions are guided by community-informed master plans, which provide clarity of what we do and when and why.

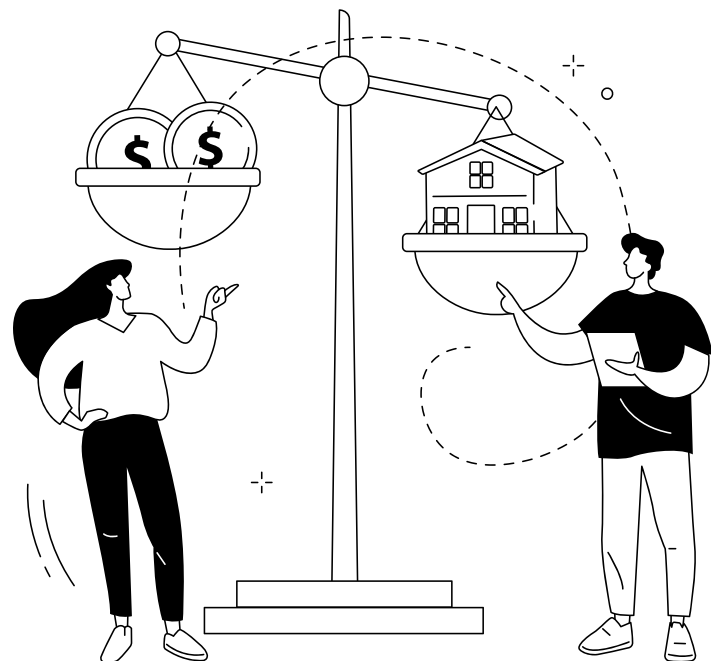


GOALS

- 1. Make Transparent Decisions
- 2. Show Fiscal Stewardship
- 3. Be Efficient and Effective
- 4. Attract Top Talent
- 5. Asset Management Planning

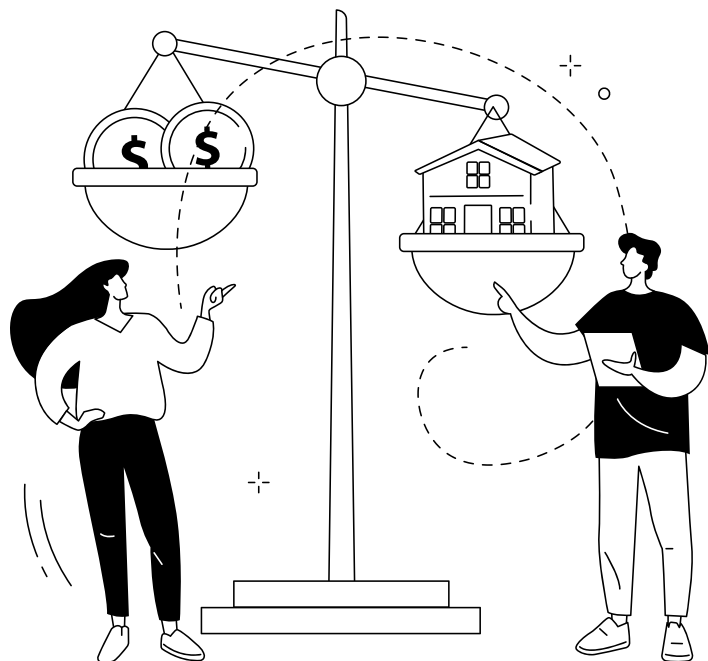
Goal 1: Make Transparent Decisions

Serve as responsible stewards of the public's money, ensuring best value for money, long-term perspective, and social benefits.

[illegible]

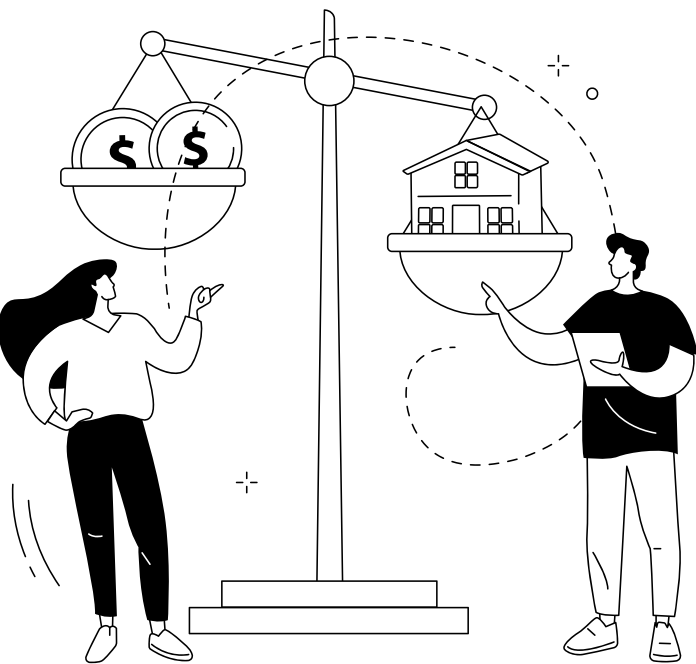
Goal 4: Attract Top Talent

Creating the environment
that attracts and keeps the
best talent to deliver top-
notch City services.

[illegible]

Goal 5: Asset Management Planning

Developing and delivering maintenance and asset management plans and establishing funding sources to ensure top priorities are met and core services are provided.

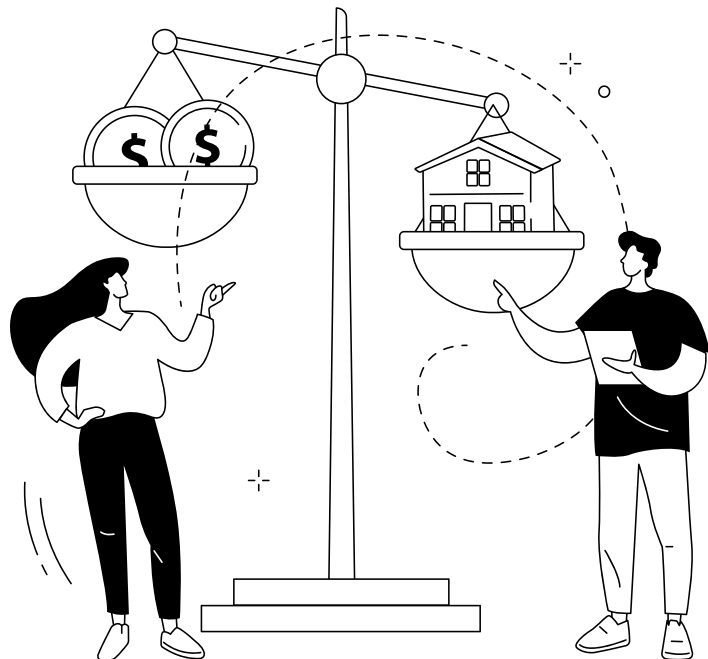


PROJECT	STATUS Q2
Liquid Waste Management Plan – Phase 1 (2025)	ON TRACK
Liquid Waste Management Plan – Phase 2	NOT STARTED
Municipal Services Workspace Enhancements & Expansion (2025)	ON TRACK
South Sewage Treatment Plant North Train Renewal (2025)	ON TRACK
Pavement Renewal Program	COMPLETED
South Sewage Treatment Plant Biosolids Management (Temporary)	COMPLETED
South Sewage Treatment Plant Biosolids Management (Permanent)	ON TRACK
Implementation of Organizational Plan – Proposed Actions	ON TRACK

Goal 5: Asset Management Planning (continued)

Developing and delivering maintenance and asset management plans and establishing funding sources to ensure top priorities are met and core services are provided.

PROJECT	STATUS Q2
Fleet Replacement Plan (2025)	ON TRACK
Civic Works Fuel Tank Removal (2025)	PENDING
Drainage Improvements Program	NOT STARTED
Basaran Building Improvements	COMPLETED



A Future with Affordable Homes for All

We are in a housing crisis. The City of Castlegar is committed to doing everything it can to ensure the mix of housing the community needs. The City has the courage to step outside of our traditional role and take action to make housing happen. We continually minimize and reduce barriers and bureaucracy to support development.

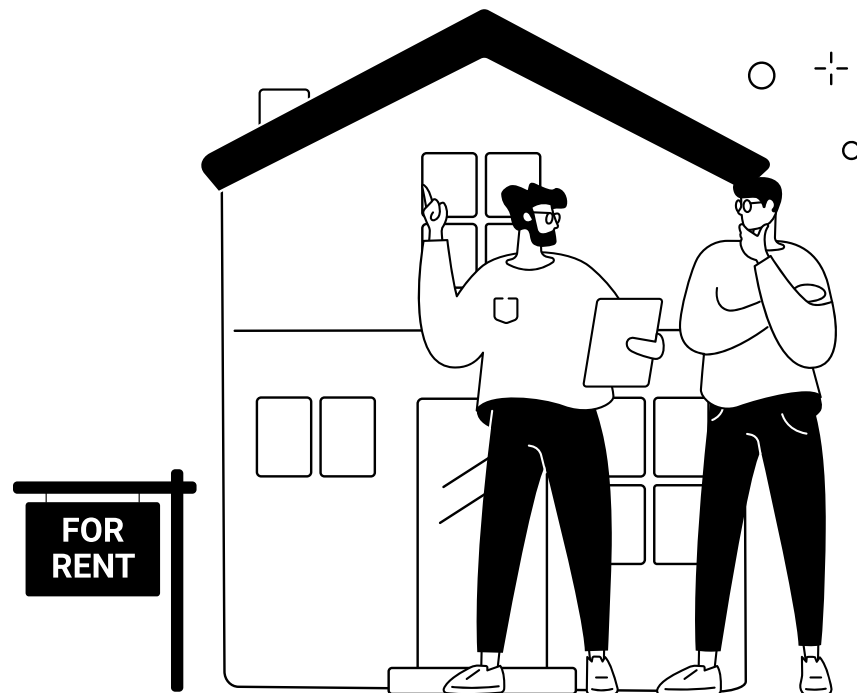


GOALS

- 1. Prioritize All Housing Needs
- 2. Support Housing Diversity
- 3. Enable Housing

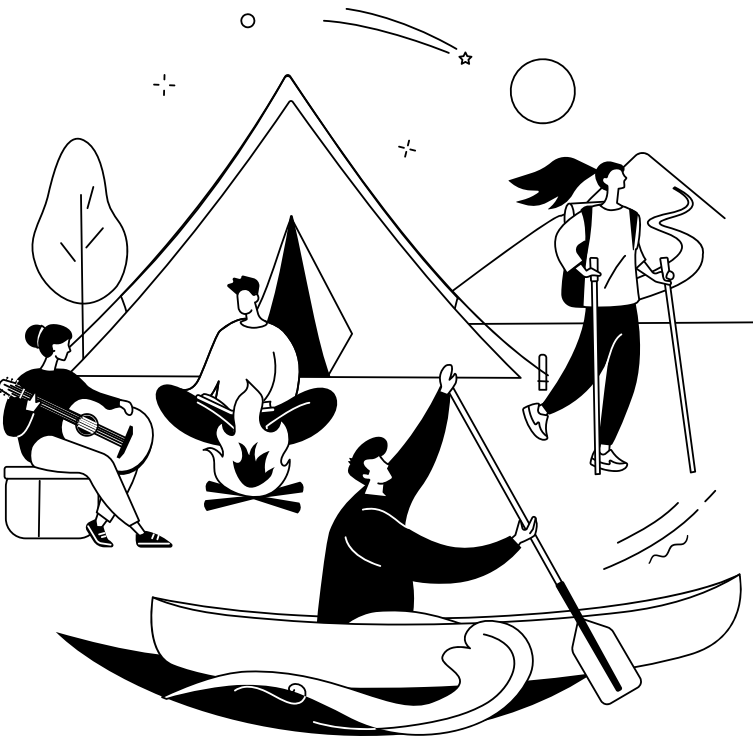
Goal 1: Prioritize All Housing Needs

Be an inclusive and welcoming place to live for all, with affordable housing choices for everyone.

[illegible]

Quality of Life

Castlegar is a community that values an exceptional quality of life. With a small-town feel, we strive to be a place that people are proud to call home, conduct their business in, and have fun in. Our community embraces diversity, values volunteerism and social service agencies. We live in and celebrate a natural environment that offers worldclass recreational opportunities, we will celebrate these opportunities.



GOALS

- 1. Bring People Together
- 2. Enhance Recreation Complex
- 3. Build Pride Through Engagement
- 4. Prioritize Public Safety
- 5. Champion Active Transport

Goal 3: Build Pride Through Engagement

Support diverse community groups that build pride in our city and inspire citizen involvement.

[illegible]

Goal 4: Prioritize Public Safety

Prioritize public safety to ensure residents feel safe and supported in the City.

PROJECT	STATUS Q2
Fire Services Review Implementation (2025)	ON TRACK
Hazardous Materials and Asbestos Management Survey (2025)	COMPLETED
Next Generation 911 (2025)	ON TRACK
Purchase of Fire Fighting Appliances (2025)	ON TRACK
Fire Smart Program Development (2025)	ON TRACK



West Kootenay Regional Airport Excellence

West Kootenay Regional Airport is the gateway between the West Kootenay and the world. It is a catalyst for regional economic growth and opportunities. Focused on growing and improving services, West Kootenay Regional Airport will be the choice for air travel to the West Kootenay area. We are committed to improving reliability and moving beyond the reputation of Cancelgar. We will carefully plan for growth and development and build strategic partnerships.



GOALS

- 1. Achieve Airport Reliability
- 2. Deliver Travel Experience
- 3. Grow the Regional Airport

Goal 1: Achieve Airport Reliability

Achieve year-round airport reliability in line with industry standards.

[illegible]

Goal 2: Deliver Travel Experience

Deliver a travel experience
that is equal to the best
boutique airport experiences
in North America.

[illegible]

Access to Healthcare

Castlegar residents have an inherent right to healthcare. The City is dedicated to stepping outside its traditional role to ensure all residents have access to the healthcare they need – now and in the future. The City is committed to advocating for healthcare in the community and addressing emerging issues.

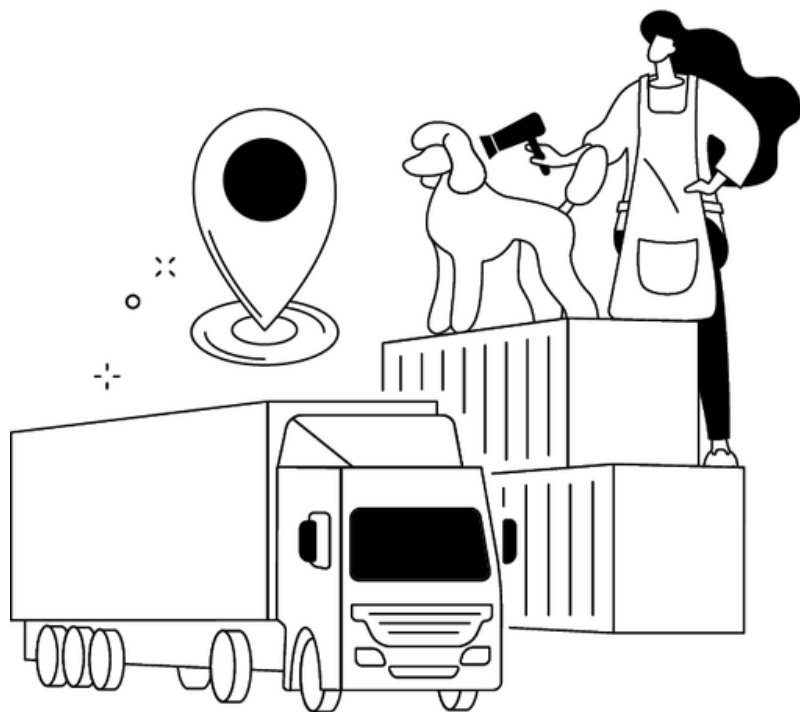


GOALS

- 1. Attract Healthcare Professionals
- 2. Enhance Local Primary Care
- 3. Leverage Community Social Services
- 4. Healthcare Access Advocacy

A Prosperous City

Our position as the centre of the West Kootenay creates opportunities for diverse economic growth that benefits Castlegar and the region. We are committed to creating an environment where all sizes of industry and businesses can be successful. We will carefully plan for growth and development and build strategic partnerships.

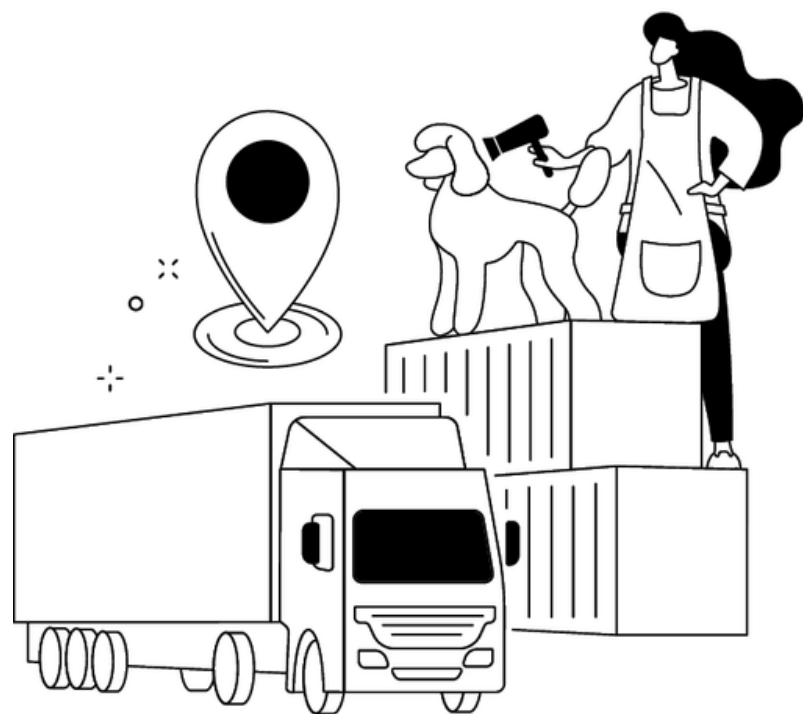


GOALS

- 1. Be the Commerce Centre
- 2. Cultivate Business Growth
- 3. Plan for Community Growth
- 4. Enhance Downtown

Goal 3: Plan for Community Growth

Recognize that Castlegar and area is a desirable place to live and that population growth is imminent. We will carefully plan our community and proactively manage our assets to provide an affordable quality of life for current residents and newcomers.

[illegible]

CASTLEGAR

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